# ANNUAL REPORT

of the

# BETH ISRAEL HOSPITAL

1931

Boston, Massachusetts

## THE CORPORATION

| | |
|---|---|
| Albert A. Ginzberg | President |
| Louis E. Kirstein | Chairman of Board |
| Joseph Rudnick | Vice-President |
| Max Shoolman | Vice-President |
| Morris Morse | Treasurer |
| Reuben Gryzmish | Assistant Treasurer |
| Joseph Rabinowitz | Assistant Treasurer |
| Charles Askowith, M.D. | Secretary |

## EXECUTIVE COMMITTEE

Louis E. Kirstein Chairman
Hon. J. J. Kaplan Secretary

| | |
|---|---|
| Hon. A. K. Cohen | Hon. A. C. Ratshesky |
| Casper M. Grosberg | Myer Dana |
| Mortimer C. Gryzmish | Nathan Gordon |
| Morris Morse | Harris Ginsberg |

Max Shoolman

## MEDICAL EXECUTIVE COMMITTEE

| | |
|---|---|
| Herrman L. Blumgart, M.D. | Harry Linenthal, M.D. |
| Charles G. Mixter, M.D. | E. Granville Crabtree, M.D. |
| Louis M. Freedman, M.D. | Harry C. Solomon, M.D. |

Charles F. Wilinsky, M.D.

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| | |
|---|---|
| Charles F. Wilinsky, M.D. | Medical Director |
| Harry Linenthal, M.D. | Physician-in-Chief |
| Charles G. Mixter, M.D. | Surgeon-in-Chief |

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I have the honor to submit respectfully the following annual report of the Beth Israel Hospital for the year 1931 with comparative figures for 1929 and 1930:

The Hospital sustained during the past year a great loss in the death of three faithful members of its Board of Directors--Mr. Al. A. Rosenbush, Mr. E. J. Brody, and Mr. Charles B. Strecker. The devotion and interest of Mr. Rosenbush and Mr. Brody go back to the early formative period of the new hospital while Mr. Strecker during his association with the hospital gave fully of his time and strength particularly in fostering a keener interest by the Jewish community of suburban Boston in our institution. From time to time the Director was privileged to call upon them for assistance which was given always freely and cheerfully.

The Director shares with the Trustees a feeling of deep gratitude and appreciation to the Women's Auxiliary for its continued interest and material financial support. Their contribution of $25,000 made possible the building of a completely equipped maintenance unit as well as the erection of a generating plant which has resulted in a substantial reduction in our costs for electricity. The members of the Auxiliary very generously furnished, too, a fund for the construction of a small unit to which the oxygen chamber was transferred, thereby providing a better and more quiet atmosphere for patients requiring this form of therapy as well as releasing the space formerly occupied by the oxygen chamber for private patients. I want to speak in wholesome praise also of the splendid work being rendered by small groups of the Auxiliary, including the House Committee, Patients' Library Committee, Flower Committee, Volunteer Service, etc.

Very grateful mention is made of the most generous and kindly interests of the Misses Hyams and their co-trustees of the Godfrey Hyams Trust Fund who not only helped the hospital materially in previous years but who have voted a grant of $25,000 for the year 1932 for the maintenance of our Research Department, this grant to be renewed for two additional years if conditions warrant the same.

The grave economic situation has affected the welfare of all hospitals seriously, and the Beth Israel Hospital has been obliged to bear its share of the burden, as manifested during the past year by the material increase in free patients and decrease in part-pay patients.

I should like to call attention here to the constantly increasing attendance in our Out-Patient Department, figures for which will be found in the following pages of this report.

It is a recognized fact that the early life of a hospital is difficult and expensive, and it is important to remember that the new Beth Israel Hospital is still in its infancy. It has been necessary to make alterations frequently for the improvement of the service and these alterations have been made with the realization at all times of the necessity of reducing costs. Judging by the reduction in our operating costs and decrease in our deficit which was approximately $302,000. the first 12 months of operation $207,000. in the year 1929, $200,000. in 1930 and $201,000. in 1931, we earnestly feel that we are making headway in this direction.

While our wards have been occupied fairly constantly, the occupancy of our private beds has not been high. An increase in income from our private floors would reduce not only our annual deficit but also our per day cost per patient. We have endeavored to meet this problem by increasing our Courtesy Staff, and it is reasonable to hope, too, that as the institution grows older, more friends will be developed through the good will established by satisfied patients, a most important factor in the success of a hospital.

This report would not be complete if I failed to express to the members of the Board and to our many good friends of the community my very sincere appreciation of their co-operation and support, and to the members of the Staff and to the employees of the institution my very high regard for their loyalty and untiring services.

Charles H. Ochsner

## COMPARATIVE STATEMENT OF STATISTICS

| | 1931 | 1930 | 1929 |
|---|---|---|---|
| **Hospital Days:** | | | |
| Private Patients | 6395 | 5118 | 5731 |
| Semi-Private Patients | 11287 | 11265 | 11465 |
| Ward Patients | 32087 | 32847 | 31869 |
| | 49769 | 49230 | 49065 |
| **Maintenance:** | | | |
| Average cost per patient per day (private, semi-private and ward) | $7.68 | $7.91 | $9.08 |
| Average income per patient per day | 5.12 | 4.92 | 4.83 |
| Average loss per patient per day | 2.56 | 2.99 | 4.25 |
| **Patients in Hospital January 1st:** | | | |
| Medical | 50 | 61 | 37 |
| Surgical | 69 | 69 | 82 |
| Total | 119 | 130 | 119 |
| **Patients admitted during year:** | | | |
| Medical | 1385 | 1255 | 1241 |
| Surgical | 3119 | 3141 | 2625 |
| Total | 4504 | 4396 | 3866 |
| **Patients treated during year:** | | | |
| Medical | 1437 | 1317 | 1279 |
| Surgical | 3192 | 3213 | 2713 |
| | 4629 | 4530 | 3992 |
| **Patients discharged during year:** | | | |
| Medical | 1303 | 1202 | 1057 |
| Surgical | 3192 | 3205 | 2711 |
| | 4495 | 4407 | 3768 |
| **Patients admitted to wards:** | 2628 | 2578 | 2220 |

| Patient Days from Admissions: | 1931 | 1930 | 1929 |
|---|---|---|---|
| Pay | 14352 | 15305 | 15074 |
| Free | 17735 | 17542 | 16795 |
| | 32087 | 32847 | 31869 |

| Average number of patients per day: | | | |
|---|---|---|---|
| | 136.3 | 134.9 | 133.9 |

| Average number of patients per day: | | | |
|---|---|---|---|
| Pay | 28.1 | 33.3 | 29.7 |
| Part-Pay | 26.2 | 30.2 | 22.6 |
| Free | 33.4 | 26.5 | 31.6 |
| Semi-Private | 30.9 | 30.9 | 31.4 |
| Private | 17.5 | 14.0 | 15.4 |

| Average Hospital stay per patient: | 11.2 | 11.1 | 12.5 |
|---|---|---|---|

| Percentage bed occupancy: | 70.2 | 69.5 | 69. |
|---|---|---|---|

Admissions to Hospital 1931:

| | |
|---|---|
| Boston Proper | 2589 |
| Massachusetts exclusive of Boston | 1814 |
| United States exclusive of Massachusetts | 98 |
| Foreign Countries | 3 |
| | 4504 |

| Per Capita Cost - Raw Food: | 1931 | 1930 |
|---|---|---|
| | .478 | .52 |

Deaths:

Mortality Rate for the year including deaths on day of admission:

| | 48 hrs. | Institutional | Total |
|---|---|---|---|
| 1931 | 45 | 151 | 196 |
| 1930 | 34 | 165 | 199 |
| 1929 | 33 | 145 | 178 |

## OUT-PATIENT DEPARTMENT STATISTICS

| | 1931 Total Visits | 1930 Total Visits | 1929 Total Visits |
|---|---|---|---|
| Anaphylactic | 3337 | 2214 | 1246 |
| Cardiac | 187 | 263 | 345 |
| Children's | 3165 | 3539 | 2623 |
| Dental | 1785 | 1498 | 1378 |
| Diabetic | 1126 | 1019 | 798 |
| Electrocardiographic | -- | -- | 161 |
| Eye | 3499 | 2728 | 2207 |
| Food | 4186 | 3295 | 1639 |
| G. I. Clinic | 638 | 813 | 737 |
| G. U. Clinic | 3000 | 2541 | 2066 |
| Gynecology | 1224 | 1245 | 1411 |
| Hypertension | 796 | 2 | -- |
| Medical | 10652 | 8979 | 8230 |
| Nephritic | 154 | 144 | 12 |
| Neurology | 717 | 757 | 672 |
| Nose-Throat-Ear | 5551 | 5673 | 5204 |
| Orthopedic | 2138 | 2184 | 2109 |
| Physiotherapy | 2481 | 2453 | 1783 |
| Rectal | 959 | 953 | 776 |
| Skin | 5254 | 5822 | 4100 |
| Sterility | 130 | 4 | -- |
| Surgical | 6567 | 6643 | 5923 |
| T. B. Clinic | 289 | 361 | 272 |
| Thyroid | 145 | 103 | 51 |
| Tumor | 269 | 227 | 48 |
| Vascular | 179 | 119 | 38 |
| | 58478 | 53559 | 43829 |

| | | | |
|---|---|---|---|
| Total number of new patients | 5977 | 6704 | 7590 |
| Total number of new admissions | 17208 (29%) | 12115 (22%) | 9017 |

# BETH ISRAEL HOSPITAL OPERATING ACCOUNT

| Analysis of Operating Revenue: | 1931 | 1930 | 1929 |
|---|---|---|---|
| Board and Room - Private | $131,729.00 | $124,628.90 | $124,649.27 |
| Board and Room - Ward | 50,233.80 | 53,568.21 | 52,760.26 |
| Out-Patient Department | 30,735.31 | 30,207.56 | 28,552.40 |
| Operating Room | 18,403.50 | 17,841.00 | 17,049.55 |
| Special Nurses' Board | 17,015.00 | 15,938.25 | 18,205.25 |
| X-ray | 16,946.00 | 15,280.25 | 15,168.42 |
| Laboratory | 10,500.00 | 9,355.00 | 8,920.00 |
| Miscellaneous | 15,316.63 | 13,995.61 | 11,019.20 |
| Less: Bad Debts | -5,681,00 | -6,392.23 | -10,694.64 |
| Total Operating Income | $285,198.24 | $274,422.55 | $265,629.71 |
| Summary of Operating Expenses | | | |
| Administration | 54,882.12 | 53,243.44 | 57,931.34 |
| Professional Care of Patient: | | | |
| Medical & Surgical Service | 21,781.34 | 13,348.15 | 9,126.11 |
| School of Nursing | 54,876.96 | 63,645.08 | 90,995.83 |
| Pharmacy | 29,056.14 | 29,264.61 | 25,897.79 |
| X-ray | 19,274.53 | 18,863.39 | 20,838.12 |
| Pathology Laboratory | 17,145.02 | 16,170.04 | 17,969.53 |
| Medical Records & Library | 5,297.11 | 3,531.36 | 3,306.41 |
| Social Service | 12,623.75 | 11,867.06 | 11,613.90 |
| Medical Research | 16,707.80 | 16,726.28 | 17,494.37 |
| Department Expense: | | | |
| Housekeeping | 32,790.94 | 31,046.03 | 32,203.05 |
| Laundry | 15,674.36 | 15,390.02 | 18,783.33 |
| Dietary | 108,796.61 | 111,833.85 | 131,420.69 |
| Purchase and Stores | 7,087.72 | 10,375.71 | 5,082.95 |
| General House & Property: | | | |
| Maintenance | 31,153.59 | 25,538.98 | 28,030.43 |
| Heat, Light, & Power | 38,692.23 | 42,429.59 | 44,572.62 |
| Ambulance | 1,626.21 | 1,749.54 | 2,756.74 |
| Out-Patient | 19,247.72 | 15,682.34 | 17,899.95 |
| Total Operating Expenses | $486,714.15 | $480,705.47 | $536,423.16 |
| Net Operating Loss | $201,515.91 | $206,282.92 | $270,793.45 |

# CONSOLIDATED BALANCE SHEET

## December 31, 1931

## Treasurer's and Operating Accounts

### Assets

| | | | |
|---|---|---|---|
| **Current Assets:** | | | |
| Cash on hand and in Banks | | $ 9,020.00 | |
| Patients Accounts Receivable | | 13,350.77 | |
| Inventories: | | | |
| Hospital Supplies | $29,743.02 | | |
| Drugs | 8,188.63 | 37,931.65 | |
| Total Current Assets | | | $60,302.42 |
| **Dues and Subscriptions:** | | | |
| 1923 Campaign | | 56,660.60 | |
| 1926 Campaign | | 49,898.07 | |
| 1927 Campaign | | 69,988.11 | |
| Total Dues & Subscriptions (see contra) | | | 176,546.78 |
| **Fixed Assets:** | | | |
| Land | | 170,505.25 | |
| Land Improvements | | 86,501.66 | |
| Buildings | | 2,088,197.54 | |
| Equipment | | 443,522.41 | |
| Radium | | 2,550.00 | |
| Total Fixed Assets | | | 2,791,276.86 |
| **Unexpired Insurance Premiums** | | | 155.21 |
| TOTAL ASSETS | | | $3,028,281.27 |
| **Deficit** | | | 200,044.86 |
| | | | $3,228,326.13 |

### Liabilities, Funds and Capital

| | | | |
|---|---|---|---|
| **Current Liabilities:** | | | |
| Notes Payable: | | | |
| Bank | | $371,150.00 | |
| Construction | | 523.90 | |
| Equipment | | 2,605.40 | $374,279.30 |
| Accounts Payable: | | | |
| Construction | | 2,660.00 | |
| Equipment | | 134.23 | |
| Other | | 50,030.05 | 52,824.28 |
| Accrued Payroll | | | 870.00 |
| Accrued Interest | | | 11,180.88 |
| Total Current Liabilities | | | $439,154.46 |
| **Mortgage Payable** | | | 700,000.00 |
| **Uncollected Dues & Subscriptions** (see contra) | | | 176,546.78 |
| **Restricted Funds** | | | 500.00 |
| **Capital** | | | 1,912,124.89 |
| TOTAL LIABILITIES, FUNDS & CAPITAL | | | $3,228,326.13 |

## FORM OF BEQUEST

"I give and bequeath to the Beth Israel Hospital of the City of Boston the sum of _____.

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## FORM OF DEVISE OF REAL ESTATE

"I give and devise to the Beth Israel Hospital of the City of Boston the following real estate, to wit:" (describe the property.)